
(G L W R R U M M

\$V ZH FRPSOHWH -FRQUDH SOHW KHG WR RIIHU IRXU VFKR
DUWLFOHV WKDW UXQ WKH JDPXW RI GRPHVWLF LQWHU
DUWLFOHV ZLWK LQQRYSWLYH VFKRODUVKLS DQG IUHV
VORZO\ HPHUJHV IURP WKH FDODPLW\ RI WKH &29,' SD

:DUUHQ *ULPHV ³\$QWLWUXVW &RQIURQWV %LJ 'DWD
3HUVSHFWLYHV' RIIHUV D FRPSDUDWLYH ORRN DW UHJXC
DJDLQVW \$OSKDEHW *RRJOH \$PD]RQ \$SSOH DQG)DF
6WDWHV DQG (XURSH \$ OHDGLQJ VFKRODU RI DQWLWUX
')ORUHQFH 5RVHQEHUJ 3URIHVVRU RI /DZ DW 6RXWKZ

,Q ³7KH \$XGLHQFH 3UREOHP LQ 2QOLQH 6SHHFK &ULPHV
FUHDWLYHO\ DSSOLHV ODZ DQG VRFLDO VFLHQWLILF UH
GLVWULEXWRU FRQWUROOHG PDVV
RI WKH 3URJUDP LQ /DZ DQG /LWHUDU\ 6WXGLHV DW +RQ

\$XWKRUV \$P\ .ULVWLQ 6DQGHUV DQG :LOOLDP ' .RV
³XQUDYHOLQJ' RI)2,\$ ULJKWV DV D UHVXOW RI WKLU
DSSURYHG E\ WKH 8 6 6XSUHPH &RXUW LQ ³)L[LQJ)2,\$
,QWHUYHQWLRQ 7KZDQGHUHQVSDPHGLD' ODZ VFKRODU
SURIHVVRU RI MRXUQDOLVP DW WKH 8QLYHUVLW\ RI 7HJ
RI WKH 8QLYHUVLW\

)LQDOO\ 5XVVHOO / :HDYHU D GLVWLQJXLVKHG SURIH
/RXLVYLOOH /RXLV ' %UDQGHLV 6FKRRO RI /DZ GHYH
DFDGHPLF OLWHUDWXUH LQ ³)DNH 1HZV DQG WKH &29,'
ORRNV DW WKH LPSOLFOWLRQV RI PLVLQIRUPDWLRQ D
SDQGHPLF DQG SRVVLEOH VROXWLRQV WKDW ZRXOG UH
DQG SULYDWH VRFLDO PHGLD FRPSDQLHV WR WDNH DFW

, DP JUDWHIXO WR WKH
-RXUQDQXGHQW HGLWRUV OHG E\ \$ELJDLO/
0DUWVDD\TXH] +HUQDQGH] IRU WKHLU FDQ GR DWWLWX
&29,' UHVWULFWLRQV WKDW UHTXLUHG WKHP DOO WR

\$V DOZD\V IHGEDFN RI DQ\ NLQG LV ZHOFRPH

0LFKDHO 0 (SVWHLQ
6XSHUYLVLQJ (GLWRU